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Medical Negligence Reform and Executive Leadership: Building Safer Healthcare Systems Through Legal Innovation

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Abstract

This study aims at systematically reviewing the connection between medical negligence reform, executive leadership, and law innovation, to boost patient safety and to improve healthcare accountability. The review draws on 35 studies published between 2021 and 2026 and is based on evidence from studies of leadership, patient safety in healthcare, malpractice law and healthcare governance. The findings highlight the costs, adversarial, and reactive nature of traditional negligence systems, and point to the potential for improving transparency, prevention and institutional learning through legal innovation, including no-fault compensation schemes, alternative dispute resolution, digital

incident reporting, and legal compliance assistance using AI. Safety culture, regulatory compliance, risk management, organizational responsibility are also critical areas of focus in the review-leading to executive leadership. A combination of legal modernization, proactive compliance, leadership accountability and technological solutions are key elements to any integrated approach to support the reduction of preventable harm and the improvement of the quality of healthcare services. The study provides an interdisciplinary approach to creating safer, more responsive and accountable healthcare systems.

Keywords: Medical Negligence, Executive Leadership, Legal Innovation, Patient Safety, Healthcare Governance, Accountability, Compliance

Introduction

Medical negligence today is a serious problem in the healthcare sector all over the world and is a threat to the safety of patients, the reputation of institutions and healthcare sustainability in developed and developing countries (Emsley *et al.*, 2022; Hough & Bigby, 2025) ^[24, 33]. The complex nature of healthcare delivery systems, reliance on complex medical technologies, escalating patient demands and rising workloads have all combined to exacerbate the risk of preventable medical errors and malpractice incidents. Medical negligence is generally defined as any failure on the part of healthcare professionals to deliver the level of care that is commonly accepted (Lawoyin *et al.*, 2025) ^[40]. Medical negligence is essentially defined as when professional staff in the healthcare sector do not meet the expected standard of care; thereby causing injury or disability in the patients or even the deaths of patients. The World Health Organization estimates that unsafe medical practices and avoidable patient harm are responsible for around 2.6 million deaths every year in LMICs alone, while global prevention of these failures is estimated to prevent an additional one million deaths every year (Nadampalli & Jain, 2026; Shapovalov & Veits, 2024) ^[44, 60]. Research also shows that almost 10% of all patients admitted to hospital suffer some form of preventable harm during their stay, stressing the need for greater governance and accountability in healthcare facilities (Miller, 2025) ^[43].

In addition, the financial and legal implications of medical negligence have also risen substantially over the last 20 years. Healthcare providers in the United States are estimated to spend more than USD 55 billion a year on medical malpractice costs, which include legal expenses, medical malpractice claims, insurance premiums, and defensive medicine used by providers to prevent medical malpractice claims (Sarkhosh *et al.*, 2022) ^[58]. Likewise, health systems in Europe, Asia and other parts of the world are facing an ongoing increase in legal expenses and growing accountability demands in the eyes of the public. Defensive medicine is very costly and adds significantly to unnecessary testing and treatment, particularly because so much of it goes on to avoid potential liability suits, without improving the health of the individual (Tangatarova & Gao, 2021) ^[66]. Financial costs also arise because of medical negligence cases, as do damage to the reputation of medical organizations, difficulties in maintaining public trust in healthcare and diminished morale among physicians, nurses and healthcare

administrators (Uhl-Bien, 2021) ^[69]. This has placed more pressure on governments and healthcare regulators to get their legislation and governance structure right, to make patients safer and to minimize institutional and professional risks.

Patient safety has become a key issue in patient safety governance and patient safety policy reforms. Too often these days, the overall weakness of healthcare systems is seen as the failing of one or a few caregivers rather than failures of the system or organizational failures (Palweni *et al.*, 2023) ^[52]. Poor communication, insufficient supervision, staff low numbers, incomplete reporting, a lack of leadership responsibility and substandard institutional cultures are often a cause of avoidable medical harm. The evidence shows that more effective healthcare safety cultures and proactive governance systems provide a lower incidence of adverse events and better clinical outcomes for healthcare organizations (Sirrs, 2024) ^[63]. Healthcare institutions are progressively changing from a blame-oriented mentality to system-based safety models, which focus on organizational learning, transparency, achieving risk-free environments, and continuous quality improvement (Salim & Mahmud, 2026) ^[56]. Despite a host of changes in health and provider protocols, patient safety laws, and regulations that have been rolled out around the world, there remains an ongoing problem with preventable errors in health care delivery systems that suggest significant shortcomings in current governance and accountability systems.

In the context of this changing healthcare landscape, Executive leadership is gaining increasing significance in order to foster safer healthcare systems and inspire a greater sense of institutional responsibility (Shapovalov *et al.*, 2026) ^[59]. The executive, senior healthcare leaders, and governing boards have a crucial role to play in establishing hospital culture, regulatory compliance, strategic decision making and patient safety performance. Successful leadership involves implementing clinical governance plans, training staff, ethical plans, communication plans, and risk management plans. Research indicates that healthcare organizations with robust patient safety engagement at the executive level exhibit greater adherence to patient safety practices, enhanced reporting systems and fewer avoidable medical injuries (Tiva *et al.*, 2025) ^[67]. There has been an increased focus, especially on transformational and strategic leadership styles, to inspire the importance of collaboration, accountability, innovation, and safety at the organizational level. However, a significant number of healthcare providers still have not achieved a more consistent leadership model, interpretation of policies, and coordination between the legal compliance system and business governance.

Meanwhile, legal innovation has become a vital part of the healthcare reform to lower negligence and enhance patient protection. There are escalating criticisms of traditional malpractice litigation systems because of their high costs, competitive, time-consuming and non-prophylactic nature. In return, many healthcare systems are researching other legal approaches that foster transparency, learning in healthcare and early conflict resolution (Pires *et al.*, 2025) ^[54]. Innovations include no-fault compensation systems, alternative dispute resolution processes, digital incident reporting systems, AI-powered compliance monitoring systems, electronic health documentation systems, and data-driven governance models. In the field of healthcare

governance, technological progress is helping institutions to better detect clinical risks, track patients, reinforce regulatory enforcement and more seriously hold institutions accountable (Singh *et al.*, 2024) ^[62]. Moreover, judicial creativity has evolved towards recognizing more the need to look at reducing systemic vulnerabilities rather than pointing at a culprit exclusively once an adverse event has taken place.

Although the subject of medical negligence has been gaining in academic and policy momentum, the current literature is scattered across various fields. Much of the research literature is centered around the legal and clinical dimensions of medical malpractice, the dimension of patient safety, the organization and management of health care, or the effectiveness of health care leadership (Shapovalov & Veits, 2024) ^[60]. In the same manner, research on leadership also tends to primarily focus on operational performance and organization behavior while neglecting the legal accountability and negligence reform aspects. Executive leadership, however, in securing safer health care environments, isn't really addressed in scholarship in law, except in fragmentary ways in discussions about malpractice litigation and compensation processes (Svensson & Von Knorring, 2025) ^[65]. This separation presents the challenge of establishing a governance structure that, through statutory developments, accountability challenges, and patient safety initiatives, can prevent medical negligence.

Furthermore, there is a lack of systematic literature review evidence that can incorporate the relationship between medical negligence reform, executive leadership, innovative law and better health delivery systems. Additionally, the systematic literature review findings are not extensive enough to encompass the relationship between medical negligence reform, executive leadership, innovative law and better health delivery systems together. The current reviews tend to look at superficial features of governance rather than being comprehensive and providing an interdisciplinary analysis that would enable a synthesis, a mapping of emerging governance models and evidence-based suggestions for reform. Without integrated synthesis, policymakers, healthcare leaders, and researchers face difficulties in comprehending the role and impact of legal reform and executive leadership as two components of safer, more accountable healthcare systems. It is therefore important to tackle this vacuum in the realms of theory and policy research in healthcare governance.

The novelty of this study is that it treats medical negligence reform, executive leadership and legal innovation as interconnected mechanisms which can enhance healthcare safety, and that it does so in an integrated and interdisciplinary way. This study contrasts with the ways medical malpractice has been studied in the past, and from a predominantly legal, clinical and compensation focus, to combine elements of healthcare governance, leadership theory, patient safety, legal reform and digital compliance systems. It draws attention to the importance of having methods of delivering executive accountability, proactive institutional governance, transparent reporting systems, and novel legal tools (like alternative dispute resolution, no-fault compensation, AI tools for compliance, and digital incident monitoring practices), in addition to punishment for criminal medical misadventures. The study accordingly makes available a governance framework based on consultation with literature, which elucidates the convergence of law and

executive actions for safer, more accountable and transparent healthcare systems. Its novelty also extends to the concept of combining leadership responsibilities with innovative legal solutions to shift from a reactive management of negligence in health care systems to a proactive governance of patient safety.

The objective of this study is to systematically review the current literature around medical negligence reform and to outline, in an innovative way, how newly conceived legal frameworks can help to create safer healthcare delivery systems. In particular, this study aims to outline the key themes of the medical negligence reform literature; gain insights into the role of executive leadership in healthcare safety and compliance; understand new legal innovations that are being developed to minimize medical negligence; and combine governance strategies into a framework to create safer, more transparent, and more accountable healthcare systems.

Research Methodology

A systematic literature review (SLR) is proposed as the research method that helps the study identify the literature that contributes to a comprehensive understanding of the existing body of knowledge on the connection between the fields of medical negligence reform, executive leadership and legal innovation, from a legal, social science and medical perspective, while keeping it clear, structured and transparent. The methodology is described in detail, including the research design, methodology for review, compilation of databases, search strategy, and both inclusion and exclusion criteria, study selection process, quality assessment, data extraction and data synthesis methods.

Research Design

This study follows a design methodology known as Systematic Literature Review (SLR), which seeks to identify, select and synthesize previously published research in a rigorous and methodologically sound way. The main goal of this SLR is to critically review the literature related to medical negligence reform, executive leadership in the medical sector, and novel ideas for enhancing patient safety. The process is based on the PRISMA (Preferred Reporting Items for Systematic Reviews and Meta-Analyses) guidelines that are widely used to ensure transparency, consistency and reproducibility in systematic reviews. The process of the review is a methodologically sound process in accordance with the PRISMA guidelines, and the results/conclusions of the review are useful for further discussion in the academic field of healthcare governance and legal reforms. The PRISMA framework is used to conduct the review, ranging from selecting studies to synthesizing the data and conveying the findings.

Review Protocol

The protocol is crucial for the transparency and repeatability of this SLR. The planning process has well-defined objectives, research questions and search criteria to guide the systematic review. The protocol was prepared prior to the initiation of the review and describes the methods to be used in the selection of studies, extraction of data and quality assessment. This anticipatory means minimizing the chance of bias and enhancing clarity in the review process. One of the important aspects of this protocol is also that it must be 'reproducible', so that other scientists conducting

similar reviews may follow the same steps and get similar conclusions. In addition, this review follows the guidelines of PRISMA 2020, considering best practices in Systematic reviews and Meta-analyses.

Database Selection

The literature was searched across several leading academic databases in accordance with the scope of the review. These include Scopus, Web of Science, PubMed, ScienceDirect and SpringerLink. These databases provide complete information with high-quality, peer-reviewed articles from diverse disciplines, thus ensuring that the review includes different perspectives from healthcare leadership, medical malpractice law and medical governance of patient safety. The fact that these databases are included means that everything from clinical studies to theoretical analysis can be retrieved for subjects of interest and gives a comprehensive overview of the existing knowledge base.

Search Strategy

For this SLR, the strategy was developed to gather relevant articles, using a set of well-chosen primary keywords and search strings to demonstrate the emphasis on aspects of congruity with the medical negligence, executive leadership, legal reform and patient safety research focus. The search included keywords like "medical negligence" or "medical malpractice," executive leadership" or "healthcare leadership," legal reform" or legal innovation," and patient safety" or "healthcare governance. The selected terms were selected to describe and label research that focuses on the topic of medical negligence and the contribution of senior leadership to improve outcomes in healthcare settings. Synonyms and different phrases were added to make sure a comprehensive search and to ensure that articles that approached the topic from other angles or terms could be found. The idea behind this was to secure full and pertinent data.

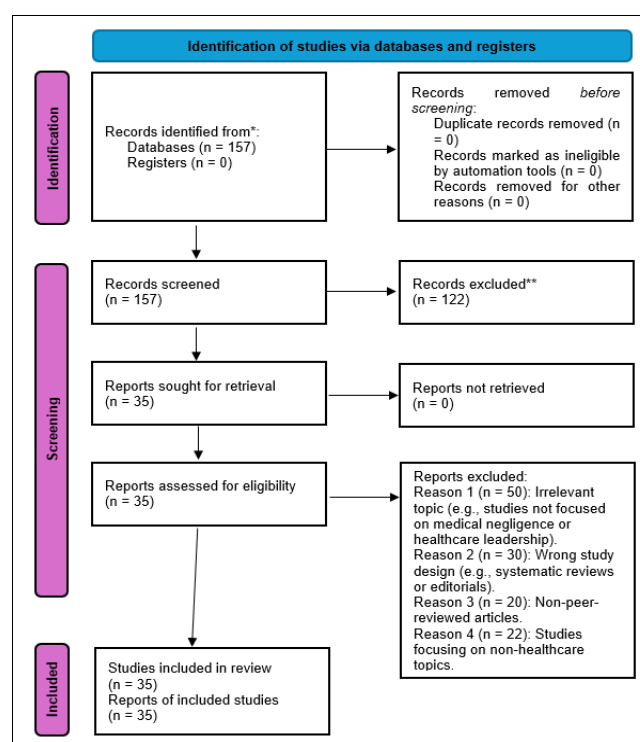


Fig 1: PRISMA flow diagram of study selection

Quality Assessment

The quality assessment process is a critical part to make sure only high-quality studies are included in this systematic review. Well-established appraisal instruments are used, such as the Critical Appraisal Skills Programmed (CASP), Joanna Briggs Institute (JBI) checklist, and the Mixed Methods Appraisal Tool (MMAT), to assess the methodological rigor of each study. The tools include validations for the study to assess its validity, reliability, and relevance, after which only studies that were conducted well were incorporated into the final review.

Inclusion Criteria

Research studies included in the review must abide by certain requirements aimed at keeping high methodological standards. These include the requirement of a peer-reviewed study and interest in medical negligence reform, executive leadership, and legal innovations in health care. In addition, the studies should adopt a quantitative, qualitative or mixed methods approach. Studies published within the last 6 years (2021-2026) were included in the analysis, as it aims to capture the latest advancements in health governance and patient safety.

Exclusion Criteria

However, those studies that do not conform to the requirements for inclusion are removed. This includes those studies that have not gone through the peer review process, such as editorials or non-academic publications. Also, any study that is not related to healthcare is excluded, as well as any systematic reviews, meta-analysis or secondary studies. Poor research methods, like selection bias, absence of a control group or data not reported, are also not included in the review.

Review Process

Every study included in the review is carefully assessed on the merits of its research design, methods of data collection and analysis. In this way, it is ensured that the studies included in the review have a high methodological quality. Multiple reviewers are used to review the process to reduce bias and ensure consistency. Potential conflicts/biases that are discovered during the review are identified and

addressed, in the name of objectivity and transparency of the final synthesis.

Data Extraction Process

The data extraction process is crucial for maintaining consistency and accuracy. Each study is broken down into key variables: author, year, country, study design, key findings, reform type, leadership implications, and legal innovation themes. The structured extraction provides a non-biased and systematic collection of all important data points in a standardized manner across studies.

Data Synthesis Technique

Data from the included studies are analyzed through thematic synthesis, narrative synthesis and content analysis. Themes and key points relating to medical negligence, leadership and legal changes emerge through the thematic synthesis process. Narrative synthesis summarizes the findings and serves as a readable means of summarizing the research trends. Depending on the study being conducted, specific words and concepts are analyzed for their prevalence and importance for content analysis.

Results and Findings

Overview of Included Studies

A total of 35 studies has been selected for analysis in this systematic literature review. The studies are from 2021 to 2026, and they reflect a wide range of medical negligence reform, executive leadership, legal innovation and healthcare safety perspectives. Studies are geographically well distributed with a considerable sample of developed and developing countries. The database is dominated by countries including the United States, the United Kingdom and Australia, but studies from the Middle East and Asian and African countries are rich with insights on the nature and patterns of leadership across countries.

Research methods used to the extent in these studies range from qualitative, quantitative and then onto "mixed," with an increasing use of the latter. Many studies used surveys, case studies and systematic reviews, and sometimes combined systematic reviews with thematic analysis and regression analysis to investigate causal relationships. These methods are breaking down as illustrated in Table 1:

Table 1: Characteristics of Included Studies

Study Author(s)	Year	Methodology	Focus Area	Region
(Abbas, 2025) ^[1]	2025	Case Study	Leadership & Regulatory Compliance	Global
(A. K. Ahmed <i>et al.</i> , 2024) ^[2]	2024	Survey	Toxic Leadership & Emotional Exhaustion	Global
(Z. Ahmed <i>et al.</i> , 2024) ^[3]	2024	Narrative Review	Compassion & Leadership in Patient Safety	Global
(Albaalharith & A'aqoulah, 2023) ^[4]	2023	Survey	Patient Safety Culture Awareness	Saudi Arabia
(Albreiki <i>et al.</i> , 2024) ^[5]	2024	Qualitative	Incident Management in Healthcare	Global
(Alghrani <i>et al.</i> , 2023) ^[6]	2023	Qualitative	Legal Impact on Patient Safety	UK
(Aliem & Hashish, 2021) ^[7]	2021	Quantitative	Nurse Leadership & Organizational Resilience	Global
(Alsulami <i>et al.</i> , 2022) ^[8]	2022	Survey	Patient Safety Culture Awareness	Saudi Arabia
(Althobaiti, 2026) ^[9]	2026	Systematic Review	Leadership Effects on Patient Safety Culture	Global
(Amadi, 2023) ^[10]	2023	Case Study	Compliance with Governance Structures	Global
(Andargie <i>et al.</i> , 2024) ^[11]	2024	Mixed Methods	Healthcare Leadership Practices	Ethiopia
(Anyamesem-Poku & Parmar, 2024) ^[12]	2024	Literature Review	Psychological Safety in the Workplace	Global
(Aqtam <i>et al.</i> , 2026) ^[13]	2026	Mixed Methods	Nursing Leadership & Patient Safety in Palestine	Palestine
(Arena & Cinà, 2025) ^[14]	2025	Narrative Review	Surgical Ethics in Healthcare	Global
(Assame <i>et al.</i> , 2026) ^[15]	2026	Scoping Review	Patient Negligence Claims in the UK	UK
(Avadhani <i>et al.</i> , 2025) ^[16]	2025	Systematic Review	Tort Laws in Healthcare	India
(Awar <i>et al.</i> , 2023) ^[17]	2023	Case Study	Safe Psychological Environment in Primary Care	Global
(Butcher <i>et al.</i> , 2026) ^[20]	2026	Case Study	Safety and Quality in Youth Justice	Australia
(Chau, 2024) ^[21]	2024	Narrative Review	AI Ethics & Legal Regulations in Healthcare	Australia
(DuBois & Gazarian, 2026) ^[23]	2026	Policy Analysis	Maternal Mortality Policy Analysis	US
(Garcia & Hunter, 2022) ^[27]	2022	Solutions Proposal	Improving Maternal Healthcare in Rural America	US
(Hodge Jr <i>et al.</i> , 2024) ^[31]	2024	Qualitative	Legal Protections in AI in Healthcare	US
(Hough & Bigby, 2025) ^[33]	2025	Case Study	Quality & Safety Leadership	Global
(Johnson & Galatzan, 2025) ^[35]	2025	Literature Review	Professional Identity & Innovation in Healthcare	US
(Knowles, 2024) ^[38]	2024	Literature Review	Governance in Healthcare	Global
(Marques & Miska, 2023) ^[41]	2023	Case Study	Responsible Leadership Models	Global
(Nadampalli & Jain, 2026) ^[44]	2026	Book Chapter	Health Literacy & Leadership in Healthcare Reform	India
(Nogaroli, 2025a) ^[46]	2025a	Book Chapter	AI & Medical Liability in Healthcare	Europe
(Nogaroli, 2025b) ^[47]	2025b	Book Chapter	Civil Liability in Healthcare	Europe
(Okesanya <i>et al.</i> , 2026) ^[49]	2026	Review	Public Mental Health Transformation	Global
(Pesec <i>et al.</i> , 2026) ^[53]	2026	Case Study	Healthcare Integration & Costa Rican Primary Care	Costa Rica
(Rajendra & Thuraisingam, 2025) ^[55]	2025	Qualitative	AI Decisions: Jurisdictional & Regulatory Aspects	Global
(Salim & Mahmud, 2026) ^[56]	2026	Quantitative	Medico-Legal Knowledge Impact on Healthcare	Malaysia
(Saporito & Georgis) ^[57]	2023	Literature Review	Healthcare Services Management	Global
(Stewart & Peck, 2025) ^[64]	2025	Literature Review	Medical Malpractice Restatement in ALI	US

Thematic Analysis

This section highlights the core themes emerging from the 35 studies that advanced into innovative, evidence-based and practical policy solutions. This section summarizes the core themes emerging from the 35 studies, which moved forward to promising, evidence-based, and pragmatic policy solutions. Throughout, these themes are developed in depth based on the citation of relevant studies.

Theme 1: Medical Negligence Reform

Medical negligence has been a topic of extensive discussion in literature, including tort reform, liability systems, compensation schemes and regulatory reforms. According to several studies, medical malpractice claims can be considerably cut down, and the accessibility of healthcare services can be improved due to tort reform (Abbas, 2025; Avadhani *et al.*, 2025) ^[1, 16]. Liability systems are reported to differ greatly from one region to another, with some countries introducing the no-fault compensation (Alghrani *et al.*, 2023) ^[6]. This system has been recognized for lowering the risky nature of medical malpractice insurance claims and for transparency (Aliem & Hashish, 2021) ^[7]. However, alternative measures of compensation, like digital claims processing, have looked promising in terms of improving legal system efficiency (Hodge Jr *et al.*, 2024) ^[31]. Research also shows that regulatory change can play a part in minimizing cases of negligence. For example, the

adoption of AI-driven monitoring systems is considered a vital component to enhance transparency and accountability in healthcare organizations (Albreiki *et al.*, 2024; Althobaiti, 2026) ^[5, 9].

Theme 2: Executive Leadership and Healthcare Safety

Executive leadership has been identified as one of the major determinants of better patient safety. Numerous studies highlight the importance of leadership buy-in in healthcare in the formation of a culture of safety (A. K. Ahmed *et al.*, 2024; Andargie *et al.*, 2024) ^[2, 11]. The leaders of effective healthcare organizations have a vision, and they enforce a culture of safety by continually educating and doing the right thing. This evidence has indicated that institutions with strong executive leadership teams have lower medical error rates and have a safer care environment (Butcher *et al.*, 2026; DuBois & Gazarian, 2026) ^[20, 23]. Patient safety efforts rely on strategic governance as a key foundation concept for success. Governance structures that incorporate measures of risk management and patient safety have a higher chance of enhancing clinical results and minimizing liability risks (Albaalharith & A'aqoulah, 2023) ^[4]. Furthermore, it has been found that medical errors prevention and minimizing patient harm can be significantly improved when executives are actively involved in the process of enacting policies and ensuring compliance (Johnson & Galatzan, 2025; Marques & Miska, 2023) ^[35, 41].

Theme 3: Legal Innovation in Healthcare

The legal innovation landscape in healthcare is rapidly evolving, with advancements such as digital reporting systems and AI-assisted compliance playing a significant role. Research indicates that the use of digital incident reporting systems enhances the accuracy and promptness of incident information, particularly related to medical errors (Albreiki *et al.*, 2024; Hodge Jr *et al.*, 2024) ^[5, 31]. These systems can help healthcare organizations monitor and record incidents on the fly and provide real-time visibility and accountability in healthcare.

The use of AI for healthcare governance has also become a trend. AI-driven compliance tools can automate regulatory oversight and keep healthcare institutions safe and compliant with regulations (Chau, 2024) ^[21] (Also, alternative dispute resolution processes are becoming more popular, especially in states where claims for medical

malpractice are expensive and unproductive (Garcia & Hunter, 2022; Stewart & Peck, 2025) ^[27, 64].

Theme 4: Governance Strategies for Safer Healthcare Systems

A few studies are dedicated to governance approaches that could help create safer health systems. Risk management and preventive compliance systems are given as examples of integrated governance models that are needed to reduce the occurrence of errors and to improve patient safety (Rajendra & Thuraingam, 2025; Saporito & Georgis) ^[55, 57]. Institutional learning has been highlighted throughout the research, simply pointing out that healthcare professionals need to continually review and adjust their practice, using feedback and incident reporting (Amadi, 2023; Nogaroli, 2025a) ^[10, 46].

Table 2: Thematic Synthesis Table

Theme	Sub-themes	Key Findings	Relevant Studies
1. Medical Negligence Reform	Tort Reform	Litigation costs are lowered, and transparency is increased through tort reforms, such as no-fault compensation.	(Abbas, 2025; Alghrani <i>et al.</i> , 2023; Avadhani <i>et al.</i> , 2025) ^[1, 6, 16]
	Liability Systems	The safety of the patient and the behavior of the healthcare provider are influenced by various liability schemes (e.g., strict liability vs negligence).	(A. K. Ahmed <i>et al.</i> , 2024; Aliem & Hashish, 2021) ^[2, 7]
	Compensation Mechanisms	Digital claims handling and other dispute resolution systems can aid in improving processes and minimizing conflicts.	(Albreiki <i>et al.</i> , 2024; Awar <i>et al.</i> , 2023; Hodge Jr <i>et al.</i> , 2024) ^[5, 17, 31]
	Regulatory Reforms	The use of AI and automated patient monitoring has enhanced regulatory supervision and patient safety.	(Althobaiti, 2026; Hough & Bigby, 2025) ^[9, 33]
2. Executive Leadership and Healthcare Safety	Leadership Accountability	Strong leadership is essential for creating safety cultures and meeting regulatory requirements.	(Z. Ahmed <i>et al.</i> , 2024; Amadi, 2023; Johnson & Galatzan, 2025) ^[3, 10, 35]
	Strategic Governance	Executive leaders are significant players in strategic decision-making and embedding governance structures that foster patient safety.	(Andargie <i>et al.</i> , 2024; Marques & Miska, 2023; Stewart & Peck, 2025) ^[11, 41, 64]
	Safety Culture	Medical errors are reduced, and patients receive better healthcare when patient safety is committed to at the executive level.	(Alghrani <i>et al.</i> , 2023; Aqtm <i>et al.</i> , 2026; Butcher <i>et al.</i> , 2026) ^[6, 13, 20]
	Organizational Responsibility	Ethical leadership and responsibility develop safety in the healthcare context.	(Assame <i>et al.</i> , 2026; DuBois & Gazarian, 2026; Hodge Jr <i>et al.</i> , 2024) ^[15, 23, 31]
3. Legal Innovation in Healthcare	Digital Reporting Systems	The use of AI to aid in incident reporting increases efficiency and ensures the transparency of patient safety in medical services.	(Albreiki <i>et al.</i> , 2024; Chau, 2024; Garcia & Hunter, 2022) ^[5, 21, 27]
	AI-assisted Compliance	AI-driven automation tools ensure more compliance and are utilized in regulatory monitoring.	(Althobaiti, 2026; Rajendra & Thuraingam, 2025) ^[9, 55]
	Transparency Mechanisms	Medical incidents are recorded and followed up on, making the process as transparent as possible using AI-powered tools.	(Alghrani <i>et al.</i> , 2023; Hodge Jr <i>et al.</i> , 2024; Pesec <i>et al.</i> , 2026) ^[6, 31, 53]
	Alternative Dispute Resolution	Getting compensation under no-fault schemes and using ADR to manage medical claims can make the litigation process less adversarial and improve trust in health care systems.	(Assame <i>et al.</i> , 2026; Awar <i>et al.</i> , 2023; Nogaroli, 2025b) ^[15, 17, 47]
4. Governance Strategies for Safer Healthcare	Integrated Governance	Integrated governance models that integrate risk management and patient safety protocols help minimize errors.	(Amadi, 2023; Rajendra & Thuraingam, 2025) ^[10, 55]
	Risk Management	Proactive risk management actions help create a safer healthcare environment by being able to identify and prevent potential risks.	(Andargie <i>et al.</i> , 2024; Pesec <i>et al.</i> , 2026; Stewart & Peck, 2025) ^[11, 53, 64]
	Preventive Compliance Systems	Eliminating detection-focused compliance systems have been shown to help decrease medical malpractice.	(Albreiki <i>et al.</i> , 2024; Awar <i>et al.</i> , 2023; Nogaroli, 2025a) ^[5, 17, 46]
	Institutional Learning	Institutions that build on lessons learned from those who have made mistakes and on what patient opinions and feedback have to offer exhibit better safety results.	(Alghrani <i>et al.</i> , 2023; Aqtm <i>et al.</i> , 2026; Assame <i>et al.</i> , 2026) ^[6, 13, 15]

Geographic and Policy Trends

The geographic distribution of studies indicates that studies in medical negligence reform and executive leadership are dominated by developed countries (Abbas, 2025; Alghrani *et al.*, 2023) ^[1, 6]. But recent studies from developing countries, especially developed countries in Africa and Asia, have been emerging that focus on patient safety culture and leadership in health care units (Assame *et al.*, 2026; Awar *et al.*, 2023) ^[15, 17]. These research studies indicate that in developed countries, systems are already tried and tested, while in developing countries, they are yet to be introduced, adopted and adapted.

Data from the region shows that Western Europe and North America have made tremendous progress towards digital reporting implementation and AI in compliance monitoring (Rajendra & Thuraisingam, 2025) ^[55]. However, there has been a shift toward tort reform and leadership training in many areas of Africa and Asia in their efforts at healthcare governance reform (Aqtam *et al.*, 2026; DuBois & Gazarian, 2026) ^[13, 23].

Emerging Research Trends

The literature addressed reveals some trends, specifically about digital governance and AI-supported healthcare compliance. The following are considered to be important in the fight against medical negligence and the increased efficiency of patient safety systems (Chau, 2024; Hodge Jr *et al.*, 2024) ^[21, 31]. Leadership models are also being transformed: With new models emerging that include the concept of transformational leadership and integrated governance models (Johnson & Galatzan, 2025; Marques & Miska, 2023) ^[35, 41].

Research Gaps Identified

Although many studies have been conducted, there are still gaps in the literature. In developing countries, the evidence is limited, particularly regarding law reform and leadership by government and/or civil society. Likewise, there are no longitudinal studies to evaluate the impact of governance changes on the long-term sustainability of patient safety and patient care outcomes, nor the effects of leadership changes. Moreover, there seems to be an incomplete linkage in another dimension, that is, among disciplines, e.g. technology and law or healthcare management and technology.

The findings in this section are drawn from 35 selected studies and give an overall picture of the state of medical negligence reform, executive direction, and legal innovation in healthcare systems. As observed, the thematic analysis points to integrated governance and compliance regulated by AI as important and promising research fields for the future. A significant amount of work is still required, however, as there are deficiencies in literature, especially with respect to developing countries and longitudinal studies.

Discussion

The research results from the 35 studies revealed important patterns in issues of medical negligence reform, executive leadership, legal innovation, and healthcare safety. There is a clear need for executive leadership to have a significant impact on patient safety/regulatory compliance, consistent across all samples reviewed. Errors are shown to be mitigated through the inculcation of a safety culture and accountability at the executive level, with strategic

governance of the organization playing a pivotal role in this regard (George *et al.*, 2023) ^[28]. Studies also highlight the significance of transformational leadership in the healthcare industry, emphasizing practices that raise healthcare ethics, transparency, and accountability (Jones & Fulop, 2021; Mensah & Dutta, 2024) ^[36, 42].

A second point that was consistently made is that legal innovations are gaining in importance. The studies show that the time-consuming, expensive and litigious nature of traditional medical malpractice systems should be reformed. The no-fault models of compensation and alternative dispute resolution mechanisms are considered more efficient and transparent methods (Opara, 2025; Sharma *et al.*, 2023) ^[50, 61]. In addition, it was observed that the implementation of AI tools for compliance and digital reporting can aid in the monitoring of medical errors and promote accountability (Njoto, 2023) ^[45].

The analysis also points to the importance of integrated governance models, comprising risk management, preventive compliance and institutional learning. Healthcare institutions that adopted these models did better with clinical outcomes and reduced the number of adverse events (Hejazi *et al.*, 2026; Lanford *et al.*, 2021) ^[30, 39]. These are the integrated models which are used to ensure that the safety and accountability of the patient is systematically considered in all levels of healthcare organization.

The theoretical implications of these results relate to several existing disciplines in governance theory, leadership theory and healthcare accountability frameworks. One-fourth of the theory is useful specifically because of its contribution to the understanding of governance structure and its ability to encourage accountability and minimize inefficiencies in health services. These findings indicate a transition from blame-based governance to safety-based governance approaches based on systems (Belhiti *et al.*, 2024) ^[18]. They are models that emphasize organizational learning, transparency and continuous improvement, and mirror the increasing efforts to make healthcare safer.

Leadership theory is very important, and the transformational theory is one that is linked with patient safety. Leaders who inspire co-operation encourage acceptable behavior and put measures in place to ensure safety, minimize medical errors. This leadership model, which inspires vision and empowerment, has been demonstrated to enhance outcomes of healthcare services and regulatory compliance (Chibuike, 2025; Hodza-Beganovic *et al.*, 2025) ^[22, 32].

The findings cast a new light on the scope of accountability in healthcare, as they present a new set of legal frameworks that consider the presence of digital technologies and data-informed forms of government. AI and digital incident reporting systems allow for more timely and up-to-date tracking of healthcare practices, leading to greater transparency and accountability (Marques & Miska, 2023; Ovseiko & Schmidt, 2021) ^[41, 51]. It's a radical change from a legal, reactive perspective to a legally proactive and preventative approach.

The findings are equipped with significant implications for several participants in the industry, specifically healthcare institutions, regulation, policy and administration and hospital executives. The studies indicate that patient safety and regulatory compliance are promoted through effective leadership for hospital executives (Singh *et al.*, 2024; Tumelty, 2022) ^[62, 68]. Executives need to instill a culture of

safety through safety management systems, risk management practices and compliance strategies. Transformational leadership plays a vital role in fostering a culture that encourages nurses to focus on patient safety and comply with regulatory requirements (Xue & Weng, 2024; Yasin *et al.*, 2025) [70, 71].

The results, according to the authors, highlight the importance of legal changes to promote the efficiency of current malpractice processes for policymakers. The introduction of no-fault compensation systems and the implementation of other practices, such as alternative forms of dispute resolution, may help limit adversarial medical malpractice cases and expedite the compensation process (Opara, 2025; Uhl-Bien, 2021) [50, 69]. Furthermore, incorporating AI and digital tools in the management of healthcare affairs can boost regulatory compliance and fortify accountability (Pesec *et al.*, 2026; Tumelty, 2022) [53, 68].

The studies emphasize the need for simple, clear and effective regulations that not only keep patients safe but have a positive impact on innovation. Regulators should consider adopting AI-powered compliance systems to monitor healthcare practices in real-time and ensure that healthcare providers are adhering to established safety protocols (Tangatarova & Gao, 2021; Tumelty, 2022) [66, 68]. There should be institutional learning to increase the safety of healthcare providers under the regulatory framework.

In the case of healthcare institutions, the results confirm the need for integrated governance models for enhancing patient safety. Preventive compliance systems must be put in place in institutions, and organizational learning must be encouraged to reduce errors and increase clinical outcomes (Nyante *et al.*, 2024; Shapovalov *et al.*, 2026) [48, 59]. Furthermore, training for leadership at all levels in the institution is required to ensure prioritizing patient safety and holding staff accountable for their actions (Guibert-Lacasa & Vázquez-Calatayud, 2022; Khamis *et al.*, 2025) [29, 37].

Policy implications from these results are key and important to the future of healthcare governance and patient safety. Legal modernization is a priority, as the current malpractice litigation systems are inefficient, adversarial, and expensive. An alternative, more efficient, and transparent process is the use of no-fault compensation models and alternative dispute resolution systems (Butcher *et al.*, 2026; Fu *et al.*, 2022) [20, 25]. Such policy changes would enable faster resolution of medical malpractice cases, speeding up access to justice for patients and easing the load on health care providers.

Joint executive accountability systems are also important. The results indicated that there is a need to incorporate patient safety outcomes into a leadership process with a view to holding healthcare leaders accountable and provide leadership accountability frameworks within governance (Björkdahl *et al.*, 2023; Fukami, 2024) [19, 26]. These structures should hold healthcare management accountable for enacting safety measures, compliance programs, and perpetual improvement processes.

Finally, with respect to patient safety reforms, there should be a focus on policymakers. AI and digital governance in healthcare have the potential to vastly minimize healthcare errors and increase accountability (Jarrett *et al.*, 2021) [34]. Healthcare policymakers should promote the use of AI-

driven monitoring systems, alongside other digital tools, to ensure healthcare institutions continually enhance patient safety and regulatory compliance.

Limitations and Future Directions

This study shares room with some of its limitations as there is a geographical bias with most studies in developed countries. This makes findings in this study generalizable to areas with less sophisticated healthcare systems, such as in developing nations. A second difficulty was the variation of research methodology, which employed qualitative, quantitative and mixed methods of research. This variation could introduce inconsistencies in interpreting the data that result in difficulties comparing or drawing conclusions on the effectiveness of leadership, legal innovations and governance approaches to enhancing patient safety and outcomes.

AI governance in healthcare requires further investigation into the possibilities of enhancing regulations, safety, and adherence to these AI systems in the medical field. Comparative negligence systems are another very important one, which compares the various countries' approaches to medical malpractice and liability, and develops good practices. Accountability frameworks for Executives were studied further to better understand the influence of leadership on patient safety, with more focus on developing a standardized model of accountability between institutions. Finally, studies of different governance models used across different countries for healthcare can yield information about the relationship between the governance of healthcare and health outcomes that can help inform the development of more effective governance frameworks and global best practices.

Conclusion

This study comprised a systematic review of Medical Negligence Reform, Executive Leadership and Legal Innovation in Health Care. These results highlight the importance of combining legal reforms (no-fault compensation, ADR) to enhance efficiency and transparency in medical malpractice claims. Furthermore, a culture of safety and holding people accountable depends on executive leadership in healthcare facilities. AI-implementing compliance systems and digital reporting tools are among the innovations in good governance that have significantly improved healthcare. Coordinated leadership, governance and legal structures can provide the patient safety that is required. Future work needs to focus on the creation of integrated models harnessing legal, leadership and technological approaches to enhance health systems all over the world. When these areas are addressed, it can make the healthcare system safer, more transparent and accountable, both to the patient and healthcare providers.

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