



Received: 13-11-2022 **Accepted:** 23-12-2022

International Journal of Advanced Multidisciplinary Research and Studies

ISSN: 2583-049X

Comparative analysis of product policy of Samsung and Huawei

¹ Mai Trung Kien, ² Tran Tan Tai ^{1, 2} Gia Dinh University, Vietnam

Corresponding Author: Mai Trung Kien

Abstract

When smartphones began to take the throne in Vietnam, surely many users will immediately think of the "Samsung vs Apple" battle. 2 giants of the mobile industry, a pioneer who changed the concept of mobile phones, a pioneer in making smartphones available to everyone. As the competition continues, Samsung still holds the No. 1 position in terms of market share, Apple is at No. 2. Then, in the country known as the factory of the world - China, A third force appeared. Huawei, has accelerated strongly in the smartphone field since 2013. In 2018, Huawei dethroned

Apple's No. 2 position and by 2019 it was far behind Apple with a gap of 47 million units (Strategy Analytics). And In the Android world, the "war of kings" between Samsung and Huawei is the focus of many experts, as well as users. This study focuses on comparing the success of two giants Samsung and Samsung Huawei is built on the foundation of a unique and consistent product policy in the Vietnamese market from which to draw lessons that lead to the success of product policies in international marketing to make their products popular. known and present all over the world.

Keywords: Samsung, Huawei, Smartphone, Product Policy

1. Introduction

A product is anything that can be offered to a market for attention, acquisition, use, or consumption in order to satisfy a need or want. Products can be tangible objects, intangible services, locations (lease of location, lease of production and business premises), inventions, inventions... When creating products, businesses need to be fully aware of its three levels in order to satisfy consumer expectations. Product policies are established guidelines, rules, methods, and procedures associated with product development and innovation to support and promote the achievement of defined objectives. Product policy includes all oriented solutions for product development, making products always adapt to the market, meeting market demand in a defined strategic period. Studying the product policies of Samsung and Huawei in the Vietnamese market will help us learn many valuable lessons in shaping product strategies for Vietnamese businesses.

2. Basis of products policy

2.1 Products from the marketing point of view 7P (Product)

The product is the first and most important element of the marketing mix. From the point of view of Marketing, a product is essentially everything, the benefits that companies offer to customers and they perceive. Each unit of product offered for sale is composed of many different elements. These elements are arranged into three basic levels: core product, actual product, and complementary (complete) product. Each level has its own role, but all three levels form a finished product.

A product is any element that can satisfy a consumer's wants that is offered for sale in a market for the purpose of attracting the attention of purchase, use or consumption. From a Marketing 7P's point of view, the product must be tied to the needs of consumers in the market, so we must consider it as a systematic concept that includes elements such as: physical elements: including chemical and physical properties of the product and including the physical and chemical properties of the packaging; non-physical factors: including name, logo, brand, usage, product identification, customer's product consumption habits that businesses must direct to product line is a set of models (type, size, type) of a commercialized product in a particular market (Tien, Dat & Chi, 2019). A product mix is a set of product ranges commercialized by a manufacturer or offered to a given distribution channel.

Products include many different types on the basis of dividing them according to certain characteristics and criteria. To do marketing effectively, companies also need to change their marketing decisions accordingly. It is because of this that marketing for physical products and services, marketing for products whose purchases must be carefully considered compared to products purchased without much consideration or products for other needs. Specific needs and everyday consumer products

have different features.

With regard to products, there are a range of decisions that every company must take care of: decisions regarding individual goods, decisions about branding, decisions regarding packaging and service, and so on. product category and category decisions, decisions related to the design and marketing of new products, and marketing decisions related to the product life cycle. To form the above decisions, marketing managers need to have all the necessary information from customers - market competitors and considerations from the company.

2.2 New product development

New products are new for business purposes. We don't care if consumers consider them new. These new products include: brand new products are products that are derived from completely new inventions and innovations to meet completely new needs; new products or improvements from existing products; complementary products to existing products.

After the new product project is approved, the company needs a specific marketing strategy to develop that product. New product development strategy consists of three parts: Describe the size, market structure, customer attitudes in the target market. After that, it is expected to establish product position, sales volume, market share and profit targets for the coming years; present a general overview of product delivery and a forecast of marketing costs for the first year; presents future goals on indicators such as consumption, profitability and a long-term strategic view of marketing mixed factors. With the data available before deciding on product design, leadership the company's management will conduct a final review of the attractiveness of the new product, carefully analyzing and considering the following criteria: sales, costs and profits. Subsequent testing will be conducted under market conditions, also known as new product testing. The company will produce a small series for testing under market conditions, the test subjects can be both customers, traders and experienced professionals. The objective is to explore purchasing power and general forecasting of consumption. After testing the market, the company will have a clearer basis to decide whether to mass produce the new product or not. If mass production is approved, the company must begin planning the production and marketing of the new products. Specifically, at this stage, the company must pass four decisions:

- When will the new product officially enter the market?
- Where will new products be launched?
- New products to focus on selling first?
- How are newly launched products sold? That means with supportive activities to promote effective product sales

2.3 The role and activities of Logistics in product development

Production of products requires raw materials, so to ensure that the production plan does not change, the source of raw materials must be provided on time, with the right quality and in the right quantity. The role of Logistics is to coordinate materials from many different sources to gather at the right time and place as planned. When only one type of material is not gathered on time, production cannot be carried out and other materials must be stored for this material, and workers will not have goods to produce during

that time. the factory still has to maintain fixed costs. If logistics is good, production will not be short of raw materials, will not be delayed, raw materials waiting for production and goods awaiting distribution will not be stored for a long time. This role helps to reduce the cost of storing raw materials, costs incurred if the production plan is not carried out as planned.

Logistics activities help in the movement of materials and goods for production and distribution to the end consumer at the right place and at the right time. In advanced production, the issue of JIT (Just in time) is imperative, Logistics activities help this issue be thoroughly implemented in the business.

The location of materials is one of the important roles of Logistics. At each time of production, the logistics manager must determine whether the raw materials for production must be on the way, in the warehouse waiting for production or in service. If the materials are in the warehouse, which shelf, which warehouse, how much space in the warehouse, is it optimized or not?

Logistics activities also determine what distribution channels, distribution types and means of transport are most reasonable and economical. An indispensable role of logistics activities is to help reduce costs at the lowest level. With the coordination of materials, locating materials, finding the optimal transportation method, Logistics activities have helped businesses save costs at the lowest level. The costs mentioned here include all costs related to direct production such as transportation costs, storage costs, capital costs, etc.

2.4 Trademark

According to the American Marketing Association, a Brand is "a name, word, sign, symbol, or design, or a combination of them, intended to identify and distinguish the goods or services of one seller or group of sellers with the goods and services of a competitor".

A brand is made up of two parts:

Pronunciation: are elements that can be read, affecting the listener's hearing, such as company names, product names, slogans, featured music and other pronounceable elements. The unpronounceable: are the unreadable elements that can only be perceived visually, such as drawings, symbols, colors, designs, packaging and other identifiable elements. A brand can be anything that is attached to a product or service in order to make them easily recognizable and different from similar products.

The first thing in the branding process is to select and design for a product or service a name, logo, symbol, color, design, packaging and other distinguishing elements on the basis of the base analyzes the attributes of the products, the tastes and consumption behavior of the target customers and other factors such as laws, culture, and beliefs. We can call these different components of a brand the brand elements.

Brand elements of a product or service may be protected by law under:

forms are objects of intellectual property such as trademarks, trade names, export names, etc

origin, geographical indications, industrial designs and copyrights. The names for the products also come in different forms, with brand names based on people, based on places, based on animals. Some brand names use words that are inherently associated with product meanings or evoke important attributes or benefits. Some other brand names are

designed to include prefixes and suffixes that are scientific, natural, or otherwise.

Like brand names, other brand elements such as logos and symbols can be based on people, places and abstract objects in different ways.

It can be said that a brand is a form of expressing the outside, making an impression and expressing the inner for a product or business. Brands create people's perceptions and beliefs

consumers for the products and services offered by the business. Value of a brand is the potential profit that the brand can bring to investors in the future. To speak in other words, a brand is an intangible asset of a business.

To build an effective brand, businesses need to pay attention to ensure 8 necessary criteria including: 1. Competitive environment, 2. Target consumers, 3. Understanding consumers, 4 Product benefits, 5. Values, beliefs, personality, 6. Credibility, 7. Highlights turn on, 8. Brand spirit.

3. Research methods

To complete this report, we have applied a combination of research methods such as: data collection and processing methods, analysis, evaluation and comparison methods. These are the basic methods used by many researchers on the basis of the development of comparative processing materials combined with historical research methods. The study of information from all data sources and electronic data is very important and necessary to make the most accurate and unbiased comments and assessments. We have gathered the necessary information and data from reliable sources to select the right content for this topic.

Through our method of analyzing, evaluating and comparing documents and information, we find that each company has unique product policies. Huawei's cheap product policy is a monopolistic tactic for the number of products that create popularity for mobile phones, causing debates in forums, blogs and even face-to-face debates. This contributes to making Huawei products more and more noticeable. Samsung also has other product policies: Spreading products across all segments, direct offers, promotions, customer care, community relations and advertising investments. Besides the difference between Huawei and Samsung product policies. There is also a point that each company has different policies and philosophies about products. Huawei's marketing philosophy is: focus on the mid-range segment as the premise for the high-end segment. For Samsung, the Sashimi philosophy has created its own success.

In addition, the collection of information from documents and data from Huawei and Samsung websites also provides a lot of useful information for research. From the data and statements of the leaders of Huawei and Samsung, we can research and draw more accurate and scientific conclusions. Besides that, most of the research work will be done through researching articles related to the topic. Many articles, research articles are selected from research done by different universities, published in famous academic journals such as International Marketing Review, American Journal of International Contemporary Studies, and some Internet pages and information from official websites of Samsung and Huawei. The article will be based on collected secondary information sources to get data for analysis. In terms of analysis, the information collected and screened

will be applied to simultaneously compare the strengths and weaknesses as well as the ability to enforce product policies of Samsung and Huawei. Finally, the results of the analysis will be compared with the actual performance of the product policies implemented by Samsung and Huawei. Thereby, conclusions about the policies of the two firms can be drawn.

4. Research results and discussion

4.1 Samsung Product Policy

Supply Chain

With the philosophy of fairness, openness and win-win cooperation, Samsung has built a supply chain with more than 2,500 suppliers worldwide. Samsung not only complies with environmental laws and regulations, but also integrates eco-management into its supply chain partner selection to provide customers with eco-friendly solutions and lead the way. a sustainable future. Samsung only works with suppliers that meet Eco Partner standards to control possible environmental hazards in their suppliers' ingredients, raw materials, and manufacturing processes, and as required by Samsung. comply with issues related to human rights, working environment, ethics and conflict minerals in order to build a transparent, open, participatory management system with all parties in the supply chain response.

Brand

The Samsung logo uses the white color of the word Samsung and a blue background,

Green tones represent trust, faith, hope. White tones represent class and elegance

Slogan: "Imagine the amazing things we can do".

Packaging, product packaging

From 2019, Samsung Electronics announced it will begin taking steps to replace plastic packaging materials this year with paper and other environmentally sustainable materials. In line with its circular economy policy, Samsung has set out a midterm implementation plan to use only paper packaging materials certified by the Forest Initiatives next year. By 2030, Samsung aims to use 500,000 tons of recycled plastic and collect 7.5 million tons of discarded products.

Customer service

Remote support will allow Samsung Support Call Center staff to remotely access customers' Smartphones and Smart TVs in the safest and fastest way. The most important thing is that customers do not need to worry about personal information disclosure as Samsung will restrict technicians from accessing applications containing sensitive information such as Gallery, messages, e-mail and other features. special ability.

Through its nationwide Samsung Experience Stores (SES), Samsung has combined both product and service experiences in one location.

Live Chat online support service. This is an Internet support channel to connect customers with Samsung Customer Support center wherever they are.

Categories, categories, product diversification

Samsung always decided to stretch its products from cheap to high-end. This makes it easy for Samsung to reach a wide range of users, suitable for many industries and smartphone usage purposes, and significantly increase sales.

The old saying "Don't put all your eggs in one basket" and Samsung has understood this very well. They are not afraid to experiment with anything, from the high-end to the supercheap segment by launching devices in all price segments of Samsung which also gives users a variety of choices, from price to features. Customers can consider which products to buy based on their economy and needs.

Research & develop new products

Samsung owns most of the components on its products. This helps the company be more proactive in setting smartphone prices. Samsung is developing a generation of folding screen smartphones, which is expected to change the face of the mobile industry. Samsung's growth strategy continues to manufacture and improve old product lines and at the same time develop new products in all different segments to match the increasingly diverse consumer needs of customers.

4.2 Huawei Product Policy Supply Chain

Since 2000, Huawei has built an Integrated Supply Chain (ISC) already underway. Continuous upgrading of internal operations for the supply chain has underpinned Huawei's rapid growth. In terms of supplier management, Huawei has established detailed certification systems and standards to rigorously certify suppliers through seven aspects: quality, technology, responsiveness, cost, delivery, social responsibility and environmental protection. Huawei implements the "green pipeline, green operation, green partner and green world" environmental protection strategy. Huawei has always been active in building a green supply chain by working with suppliers, customers and partners to promote environmental protection to enhance industry competitiveness and promote sustainable development.

Brand

The name "Huawei" means a flower that is homophonous to "Flower" of "Chinese". The word "Wei" has the Sino-Vietnamese sound "vi", which can be understood as "achievement". Huawei is the "Chinese Achievement". The image of the flower has many peaceful feelings, symbolizing the green, full of vitality. beauty, for the most delicate to bring prosperity and sustainable development. It is these two things that have created an impressive Huawei logo for this phone company.

Packaging, product packaging

Huawei brand not only invests in product designs, but also in printed paper bags, paper bags also have the same logo, color and of course, they are designed very classy and sophisticated. Currently, with most Huawei phone products, it is only 5.5 inches in size, so most Huawei phone cases are designed with only one design and size, bringing convenience. for customer brand recognition.

Customer service

As a global technology corporation, Huawei puts top priority on product quality and after-sales service. Previously, users had to transfer the product to authorized Huawei service centers for warranty repair. From 2016, Huawei Customer Service Center in Vietnam will quickly consult, support and answer questions about its products and services. With a completely new model of care, the center will not only serve the traditional warranty and repair, but also guide customers to experience new applications, and answer questions during the use of the product.

Categories, categories, product diversification

Huawei has been a model of success for many years when it managed to bring its brand to the top position as it is today. Huawei's market share is also at 16% globally (2nd in the

world) Part of this success is due to the company's efforts to diversify products and areas of operation when expanding markets beyond Europe.

Huawei in Asia is still growing strongly with a market share in China reaching 40%. This is also the market that accounts for 60% of Huawei's smartphone sales. However, the lack of Google services can make international users afraid to choose to buy products from this brand.

Huawei's strengths are products in the mid- and low-end market segments with affordable prices with higher features than comparable priced phones with many strengths:

- Strong configuration, high-end equipment
- Iconic design
- High-end product, mid-range price

Research & develop new products

Besides marketing, Huawei is quite serious about investing in research and development (R&D) to launch new technologies, especially in LTE network chips and camera technology. According to Phonearena, Huawei spent 15% of its \$92.5 billion in revenue, or \$13 billion, on R&D in 2017. Besides, Huawei's R&D staff accounted for 45% of its total staff.

According to a report by the EU Industrial R&D Investment Scoreboard, Huawei ranks sixth among global technology companies that invest heavily in R&D. Meanwhile, Samsung spent nearly as much as Huawei with \$14.8 billion, accounting for 7% of its revenue on R&D in 2017. However, Huawei still only stops at the level of research and development like Apple. The company still needs parts suppliers to be able to operate. According to Nikkei, this contributed to the price team, reducing the company's profit.

4.3 Compare the similarities between Samsung and Huawei

Samsung and Huawei both build global supply chains in which they can both leverage the resources at hand and fully mobilize factors around the world to reduce costs. In Vietnam, both are committed to the direction of selecting suppliers according to Green Marketing's green standards - the current trend of the world.

Regarding product packaging, both Samsung and Huawei adhere to the environmental protection commitments as both have stated in the media to customers. This is also the current common trend of major brands. This has partly caused good sympathy for Vietnamese consumers, helping Samsung – strengthen its position and Huawei – improve its competitiveness in the Vietnamese market.

In terms of R&D, both Samsung and Huawei invest a lot in research and development of new technologies so as not to be left behind. In the face of competitive pressure, both companies continuously launch many new products, with superior features compared to the old products, and aim to compete with competitors. Therefore, the life cycle of smartphone products becoming shorter and shorter.

While many other phone brands rely heavily on low-cost advantages, flashy marketing campaigns or creative distribution channels, Samsung and Huawei choose to be the main strength of the technology platform. As the world's two leading companies in telecommunications equipment, Samsung and Huawei have great advantages in developing and applying new technologies with more than 45% of their employees working in research and development (R&D). Samsung Huawei can design and manufacture CPU and GPU chip sets for smartphones that are not inferior to each

other. This is something that very few other smartphone manufacturers can do.

4.4 Compare the differences between Samsung and Huawei

With 3 types of advanced support today, it shows that Samsung is the phone company with the best customer service service today. The advantages of each are different and thereby providing customers with the choice they want, whether it's online support or in-store, we are always with Samsung in every matter. In addition, Samsung also regularly organizes events to help customers in Vietnam have more opportunities to experience more modern technology products and services from the company. Currently in the Vietnamese market, Samsung shows its superiority over Huawei in customer service, which is also one of the many reasons why Vietnamese users always choose to be the top product for the mobile phone segment. move next to Apple.

The market is constantly spawning new classes of users; Their needs will also change gradually over time (going up to the higher segment) as new technologies cost less and less. Samsung and Huawei must always keep abreast of these consumer trends and will continue to maintain their great positions. With its strategy of covering the entire product segment compared to Huawei, which is only focusing on the mid-range segment, Samsung has an advantage but is also a big challenge for this technology giant.

5. Conclusion

Through analyzing the product policy of Samsung and Huawei in Vietnam market, it partly helps us to have a more comprehensive view of how the world's major phone brands approach and develop their products for the market. with the market.

With the development of the market and the increasing demands of consumers, Product Policy is considered a "weapon" to approach and penetrate the market as well as improve competitiveness. the company's competition in today's market with smart mobile products. Through the analysis of product policies of HUAWEI and SAMSUNG, we can see the strengths and priority factors to focus on developing to bring products to consumers of each company.

5.1 Recommendation

With a strong financial foundation and a large market share, Samsung always develops products in all segments. Because when the product is rich in hierarchies, Samsung will meet the usage requirements of many different customers. Focusing on investing in manufacturing technology will help Samsung launch phones with features that are ahead of their time. In the near future, with the introduction of Samsung folding screen, it will help the company affirm its superior level in the market. This is something that not every phone company in the world can do. Samsung can research and produce the most advanced features. That is not the way to help Samsung meet the increasing requirements of users, but also increase its ability to compete most effectively. Samsung needs to pay more attention to the R&D segment, implement the strategy of turning Hanoi into Samsung's R&D center, develop the semiconductor technology field in Vietnam, and gradually increase the localization rate.

Huawei chooses its strength as its technology platform. As a global leader in telecommunications equipment, Huawei has a huge advantage in developing and applying new technologies. Huawei phones in recent years have always been carefully cared for and invested in in terms of design, making the phone a more seamless unity from the combination of a metal frame and two front and back glass. Huawei needs to continue to invest in key technologies, fundamental engineering capabilities, network architectures, technical standards and product development aimed at creating a better user experience by providing Larger, smarter, and more reliable data pipelines with higher performance and zero wait times.

5.2 Solution

Samsung needs to build a modern R&D Center to enhance the research capacity of Vietnamese engineers, not only in the field of product development but also in research fields that are trending in the world such as intellectual artificial intelligence (AI), connected things (IoT), big data (Big Data), 5G networks create the premise to be able to compete with other firms.

Huawei needs to overcome its inherent weakness in software technology - mobile operating system, reduce dependence on google, thereby finding its own direction like Apple. For example, a strategic cooperation has been established by Huawei with Dailymotion to develop the Huawei Video platform, which includes various entertainment content, especially movies and TV series for users. Dailymotion has over 72 million monthly visits and is one of the top 50 most visited services in the world. Through this partnership, Huawei Video will integrate the video processing and playback infrastructure on Dailymotion. In addition, using Dailymotion's API, this video sharing platform is also easily integrated into Huawei devices. The partnership between Huawei and Dailymotion is not a huge surprise. The Chinese brand previously brought an ecosystem called Huawei Mobile Services (HMS Core) to replace the available service, Google Play Services, on its devices. In this context, the restructured video application will use Dailymotion's technical infrastructure to replace the achievements that YouTube has brought in the new period. Some functions such as monetization to attract more content creators will also appear on the platform. Increase the ability to build supply chains in China, develop its own operating system to be less dependent on the US.

1. Strengths of the topic

The topic uses a combination of theory from previous studies, combined with the analysis of data and the actual situation, making the results highly reliable, the recommendations are suitable for status of both Samsung and Huawei.

2. Weaknesses of the topic

The lack of funding and time will make the topic lack of depth, lack of in-depth analysis, but only the subjectivity of the writer based on the collected data. The collected information has low reliability, is heavily subjective of the writer, has not been verified for high accuracy.

6. References

1. Aleksandra Kielkiewicz-Young, Alex Young, Inga Belmane, Martin Charter. Integrated Product Policy and Eco-Product Development. The Journal of Sustainable Product Design. 2001; 10:672-677.

- 2. Anchi Su, Libi Shen. Intervention of Smartphone Addiction. Multifaceted Approach to Digital Addiction and Its Treatment, 2019, 207-228. Doi: 10.4018/978-1-5225-8449-0.ch010
- 3. Amar Pujari, Ritika Mukhija, Swati Phuljhele. Quantification of Change in Iris Torsion Using a Smartphone. Ophthalmology. 2019; 126:1. Doi: 10.1016/j.ophtha.2018.10.017
- 4. Anh DBH, Tien NH. Global strategic marketing management. Ementon, Warsaw, 2017.
- Brian Clay, Christopher A Longhurst, Christian Dameff. Personal Health Records: More Promised in the Smartphone Era? The Journal of the American Medical Association. 2019; 321:4.
 Doi: 10.1001/jama.2018.20434
- 6. Bryan Pon, Martin Kenney. Structuring the Smartphone Industry: Is the Mobile Internet OS Platform the Key? Journal of Industry Competition and Trade. 2011; 11:3.
- Bethany Harris, Timothy Regan, Jordan Schueler, Sherecce A. Fields. Problematic Mobile Phone and Smartphone Use Scales: A Systematic Review. Frontiers in Psychology. 2020; 11.
- 8. Tien NH, Bien BX, Tien NV. Solutions enhancing competitiveness of made-in Vietnam brands in Vietnamese market. International Journal of Research in Marketing Management and Sales. 2019; 1(2):93-99.
- Tien NH, Chi DTP, Dat NV. Product policy in international marketing comparative analysis between Samsung and Apple. International Journal of Research in Marketing Management and Sales. 2019; 1(2):129-133.
- Catarina Costa Martins J, Tiago Oliveira, Ramiro Gonçalves, Frederico Branco. How smartphone advertising influences consumers' purchase intention. NOVA Information Management School.
- 11. Chun Guo, Han Jia, Xiaozhong Liu. Smartphone and Tablet Application (App) Life Cycle Characterization via Apple App Store Rankv. Data and Information Management. 2020; 4(1):44-67. E ISSN 2543-9251 Doi: https://doi.org/10.2478/dim-2020-0002.
- 12. Chuan Li, Michael Pecht, Quanqing Yu & Rui Xiong. Water resistant Smartphone Technologies. Publishing: IEEE, 2019. Retrieved from: https://ieeexplore.ieee.org/document/8671469
- 13. Chenyu Yang, Ying Fan. Competition, Product Proliferation, and Welfare: A Study of the US Smartphone Market. SSRN Electronic Journal, 2014. Doi: 10.2139/ssrn.2506423
- Dominik Molitor, Martin Spann, Philipp Naegelein. The Value of Product Presentation Technologies on Mobile vs. Non - Mobile Devices: A Randomized Field Experiment, 2019. Doi: 10.1016/j.dss.2019.04.008
- 15. Tien NH, Duc PV, Thuy NV. Vinamilk's brand management in the era of 4th Industrial revolution. International Journal of Research in Marketing Management and Sales. 2019; 1(2):100-105.
- 16. Fadly Hamka, Harry Bouwman, Mark de Reuver, Maarten Kroesen. Mobile customer segmentation based on smartphone measurement, 2013.
- 17. Fang-Mei Tseng, Hsiang-Hsun Wu, Ya-Lin Liu. Market among competitive innovation products: The case of the Smartphone Operating System. Journal of Engineering and Technology Management. 2014; 32:40-59.

- 18. Grazia Cecerea, Nicoletta Corrocherb, Riccardo David Battagliac. Innovation and competition in the smartphone industry: Is there a dominant design? Telecommunications Policy. 2014; 39:3-4.
- 19. Hannu Verkasalo. Analysis of Smartphone User Behavior, 2010. Retrieved from https://www.researchgate.net/publication/224149569_A nalysis_of_Smartphone_User_Behavior
- Jose A Moral-Munoz, Wenjuan Zhang, Manuel J Cobo-Enrique Herrera-Viedma, David B Kabe. Smartphonebased Systems for Physical Rehabilitation Applications: A Systematic Review, 2019. Doi: 10.1080 / 10400435.2019.1611676.
- 21. Kentaro Takakuwa. Multilevel Product Differentiation in The Smartphone Market, 2019. Retrieved from: https://www.researchgate.net/publication/337412695_Multilevel_Product_Differentiation_in_The_Smartphone_Market
- 22. Kung-Cheng Andy Wang, Yi -Jie Wang, Wen-Jung Liang, Bo-Yi Lee. Product and Process R&D under Asymmetric Demands. Journal of Institutional and Theoretical Economics (JITE). 2019; 175(3):537-557. Retrieved from: https://econpapers.repec.org/article/mhrjinste/urn_3adoi _3a10.1628_2fjite-2018-0015.htm
- 23. Shiri Melumad, Michel Tuan Pham. The Smartphone as a Pacifying Technology. Journal of Consumer Research, 2020. Retrieved from: https://www.researchgate.net/publication/338986342_T he_Smartphone_as_a_Pacifying_Technology
- 24. Shashank Goel, Vidya. Role of Smartphone in. Women Empowerment. School of Business, Meerut, India. Prateek Gupta, KIET, Ghaziabad, India, 2019. Retrieved from: https://EconPapers.repec.org/RePEc:igg:jkbo00:v:9:y:2 019:i:1:p:1-11
- 25. Tien NH, Hung NT, Tien NV. The role of brand and brand management in creating business value case of Facebook Vietnam. International Journal of Research in Marketing Management and Sales. 2019; 1(2):124-128.
- 26. Tien NH, Vu NT, Tien NV. The role of brand and brand management in creating business value case of cocacola Vietnam. International Journal of Research in Marketing Management and Sales. 2020; 1(2):57-62.
- 27. Tien NH, Thuy NV, Liem NT. Supermarkets' brand management comparative analysis between AEON and coop mart in Vietnam retail market. International Journal of Research in Marketing Management and Sales. 2019; 1(2):112-117.
- Tom Page. Smartphone Technology, Consumer Attachment and Mass Customization, 2013.
- 29. Tony Rodriguez F, Yang Bai. Context-based smartphone sensor logic, 2013. Retrieved from: https://patentscope.wipo.int/search/en/detail.jsf?docId= WO2013043393
- 30. Yoonsun Oh, Jungsuk Oh. A critical incident approach to consumer response in the smartphone market: product, service and contents. Information Systems and e-Business Management. 2016; 15(3).
- 31. Yuri Park, Yoonmo Koob. An empirical analysis of switching costs in the smartphone market in South Korea. Telecommunications Policy. 2016; 40(4).
- 32. Yi Hsu, Manh Dat Nguyen. Customers' Switching

- Intention among Smartphone Brands, 2018. http://ijbssnet.com/journals/Vol_10_No_6_June_2019/5.pdf
- 33. Anh DBH, Dung HT, On PV, Tam BQ. Factors impacting customer satisfaction at Vietcombank in Vietnam. Himalayan Journal of Economics Business and Management. 2021; 2(4):98-107.
- 34. Anh DBH, Vu NT, Bien BX, Anh VT, Dat NV. Factors impacting customer satisfaction at BIDV Bank in Vietnam. Himalayan Journal of Economics Business and Management. 2021; 2(4):89-97.
- 35. Anh DBH, Vu NT, On PV, Duc PM, Hung NT, Vang VT. Customer service culture at VPBank in Vietnam. Himalayan Journal of Economics Business and Management. 2021; 2(4):78-88.
- 36. Anh DBH, Diem PT, Duc PM, Vu NT, Dung HT, Dat NV. Customer service culture at VIB bank in Vietnam. Himalayan Journal of Economics Business and Management. 2021; 2(4):70-77.
- 37. Anh DBH, Diem PT, Vu NT, Dung HT, Bien BX, Anh VT, On PV. Customer service culture at TechComBank in Vietnam. Himalayan Journal of Economics Business and Management. 2021; 2(4):61-69.
- 38. Anh DBH. Japanese Innovation Policy and Development of High-Quality Human Resource Experiences for Vietnam. Proceedings of International Scientific Conference in Economics and Business (ICYREB) on: "National Entrepreneurship and Innovation", Hanoi, 30 October 2018, Academy of Finance in partnership with IPAG Business Institute (France), York University (Canada) and Waikato University (New Zealand), 2018, 108-114.
- 39. Anh DBH. Global Strategic Marketing Management. Ementon Publisher, Warsaw, 2017.
- 40. Anh DBH. Comparative analysis of the process of economic integration of EU and ASEAN, International Journal of Commerce and Management Research. 2019; 5(3):96-99.
- 41. Anh DBH, Ngoc NM, Nhi DTY. Sustainable Social Entrepreneurship in Vietnam. International Journal of Entrepreneurship. 2019; 23(3):1-12.
- 42. Anh DBH, Thuc TD. Global Supply Chain and Logistics Management, Academic Publications, Delhi, India, 2019.
- 43. Anh DBH. Trade Freedom and Protectionism of Leading Economies in Global Trade System, International Journal of Commerce and Management Research. 2019; 5(3):100-103.
- 44. Anh DBH, Ngoc NM. Corporate Financial Performance due to Sustainable Development in Vietnam. Corporate Social Responsibility and Environmental Management. 2019; 27(2):1-12.
- 45. Anh DBH. Gaining competitive advantage from CSR policy change: Case of foreign corporations in Vietnam, Polish Journal of Management Studies. 2018; 18(1):403-417.
- 46. Anh DBH, Duc LDM, Ngoc PB. Subjective Well-Being in Tourism Research. Psychology and Education. 2021; 58(5):3317-3325.
- 47. Bien BX, Tien NV. Solutions enhancing competitiveness of made-in Vietnam brands in Vietnamese market, International Journal of Research in Marketing Management and Sales. 2019; 1(2):93-99.
- 48. Diem PT, Vu NT, Nhan VK, Vang VT. The Strategy of

- CRM System Development at Mega Market Vietnam. International Journal Multidisciplinary Research and Growth Evaluation. 2021; 2(4):802-806.
- 49. Diem PT, Vu NT, Dung HT, Dat NV. The Process of CRM System Implementation at Dien May Xanh in Vietnam. International Journal Multidisciplinary Research and Growth Evaluation. 2021; 2(4):761-768.
- 50. Diem PT, Vu NT, Dung HT, Bien BX, Duc PM. Customer Care and Customer Relation ship Maintenance at Ministop, Family Mart and CoopSmile in Vietnam. International Journal Multidisciplinary Research and Growth Evaluation. 2021; 2(4):744-751.
- 51. Diem DL, Trang TTT, Ngoc PB. Development of Tourism in South Central Coastal Provinces of Vietnam. Journal of Archeology of Egypt/ Egyptology. 2021; 18(8):1408-1427.
- 52. Diep, Vu LH, Hai DT, Thuan TTH. China and USA in Vietnam's International Relations in the Region. Journal of Archeology of Egypt/Egyptology. 2021; 18(8):2681-2710.
- 53. Duc LDM, Thuy Cooperative, Yen NTH. Corporate Social Responsibility and Corporate Financial Performance Case of Listed Vietnamese Companies, Zeszyty Naukowe Politechniki Częstochowskiej. Zarzadzanie. 2018; 32:251-265.
- 54. Duc LDM, Mai NP. Enhancing Sustainability in the Contemporary Model of CSR: A Case of Fast Fashion Industry in Developing Countries. Social Responsibility Journal, 2020.
- 55. Dung HT, Tien NV. Branding building for Vietnam tourism industry reality and solutions, International Journal of Research in Marketing Management and Sales. 2019; 1(2):63-68.
- Dung NTH, Trang TT, Hien VT, Editor Phuong. Factor Affecting Tourists' Return Intention: A Case of Binh Quoi Village in Ho Chi Minh City. Journal of Archeology of Egypt/Egyptology. 2021; 18(9):493-507.
- 57. Dung NTH, Trang TT, Ngoc PB. Assessing Customer Satisfaction for Can Gio Tourist Destination in Ho Chi Minh City. Journal of Archeology of Egypt/Egyptology. 2021; 18(14):249-268.
- 58. Giao NQ, Trang TTT, Mai NP. Sustainability Issues in the Development of Higher Education Industry. Hong Kong Journal of Social Sciences. 2021; 57:79-90.
- 59. Hung NT, Vu NT, Bien BX. Risks of Vietnamese Enterprises in Trade Relations with China. International Journal of Research in Finance and Management. 2020; 3(1):1-6.
- 60. Mai NP. Green Entrepreneurship Understanding in Vietnam. International Journal of Entrepreneurship. 2020; 24(2).
- 61. Minh HTT, Dan PV. Branding building for Vietnam higher education industry: Reality and solutions, International Journal of Research in Marketing Management and Sales. 2019; 1(2):118-123.
- 62. Minh, Diep NH, Vu LH, Hai DT, Thuan TTH. ASEAN and China in Vietnam's International Relations in the Region. Journal of Archeology of Egypt/ Egyptology. 2021; 18(8):2661-2680.
- 63. Ngoc PB, Trang TTT. Current Path to Community Based Sustainable Tourism Development of Khanh Hoa Province in Vietnam. Journal of Archeology of Egypt / Egyptology. 2021; 18(9):508-525.
- 64. Ngoc NM, Nhan VK. Family business in Vietnam and

- in Poland: Review of characteristics and trend of development, Journal of Southwest Jiaotong University. 2020; 54(6):1-19.
- 65. Ngoc NM. Branding Strategy for Gamuda Land Real Estate Developer in Ho Chi Minh City Vietnam. Celadon City Project. Psychology and Education. 2021; 58(5):3308-3316.
- 66. Ngoc NM, Thu TH. The Impact of Financial Structure on Financial Performance of Logistic Service Providers Listed at Ho Chi Minh City Stock Exchange. Journal of Archeology of Egypt/Egyptology. 2021; 18(2):688-719.
- 67. Ngoc NM, Chau PB, Khuyen TL. The Impact of Financial Structure on Business Performance of Real Estate Enterprises Listed at Ho Chi Minh City Stock Exchange. Journal of Archeology of Egypt/Egyptology. 2021; 18(8):92-119.
- 68. Ngoc, Trang TT, Minh HTT. Brand Building and Development for the Group of Asian International Education in Vietnam. Psychology and Education. 2021; 58(5):3297-3307.
- 69. Ngoc NM. Comparative Analysis of Advantages and disadvantages of the Modes of Entrying the International Market, International Journal of Advanced Research in Engineering and Management. 2019; 5(7):29-36.
- 70. Ngoc NM. Related and Non-related Diversification Strategy of Domestic Business Groups in Vietnam, International Journal of Advanced Research in Engineering and Management. 2019; 5(7):12-17.
- 71. Nhi DTY, Chi DTP. CRM Application in Agricultural Management in the Mekong Delta. International Journal of Multidisciplinary Research and Development. 2019; 6(10):123-126.
- 72. Phu PP, Chi DTP. The role of international marketing in international business strategy, International Journal of Research in Marketing Management and Sales. 2019; 1(2):134-138.
- 73. Tam BQ, Diem PT, Duc PM, Dung HT, Dat NV, Nhan VK. The Strategic Customer Relationship M anagement at CoopMart in Vietnam. International Journal Multidisciplinary Research and Growth Evaluation. 2021; 2(4):794-801.
- 74. Tam BQ, Diem PT, On PV, Anh VT, Dat NV. The History of Development of CRM System at AEON Vietnam. International Journal Multidisciplinary Research and Growth Evaluation. 2021; 2(4):737-743.
- 75. Tam BQ, Diem PT, On PV, Anh VT, Hung NT. The Formation and Development of CRM System at Thien Hoa Electronics Supermarket in Vietnam. International Journal Multidisciplinary Research and Growth Evaluation. 2021; 2(4):752-760.
- 76. Thai TM, Hau TH, Vinh PT, Long NVT. Solutions for Tuyen Quang and Binh Phuoc Tourism Industry Sustainable Development. Comparative Analysis. International Journal of Research in Marketing Management and Sales. 2020; 2(1):101-107.
- 77. Thao VTT, Hung Anh, DB. Sustainability issues in social model of corporate social responsibility. Theoretical analysis and practical implications, Journal of Advanced Research in Management. 2019; 19(1).
- Tan NH. International Economics, Business and Management Strategy, Academic Publications, Delhi, India, 2019.

- 79. Tan NH. Principles of Management. Financial Publisher. Ho Chi Minh City, 2020.
- 80. Tan NH. Leadership in Social Responsible Enterprises. Ementon Publisher, Warsaw, 2015.
- 81. Tan NH. Change Management in a Modern Economy. Modeling Approach. PTM Publisher, Warsaw, 2012.
- 82. Tan NH. Competitivenes of Enterprises in a Knowledge Based Economy. PTM Publisher, Warsaw, 2012.
- 83. Tan NH. Competitiveness of Vietnam's Economy. Modeling Analysis. PTM Publisher, Warsaw, 2013.
- 84. Tan NH. Develop Leadership Competencies and Qualities in Socially Responsible Businesses Reality in Vietnam, International Journal of Research in Management. 2019; 1(1):1-4.
- 85. Tan NH. Challenges and opportunities for enterprises in the world of the 4th industrial revolution, Proceedings of National Scientific Conference on "Accounting, Auditing and Vietnam Economy in the Face of 4.0 Industrial Revolution", November 2017, Quy Nhon University, Quy Nhon, Binh Dinh province, 2017, 441-445
- 86. Tan NH. Develop Leadership Competencies and Qualities in Socially Responsible Businesses: Reality in Vietnam. International Journal of Research in Management. 2019; 1(1):1-4.
- 87. Tan NH. Solutions for Sustainable Development of Binh Duong Tourism. Proceedings of University Science Conference on: "Binh Duong Tourism, Enhancing Competitiveness towards Sustainable Development", Binh Duong Department of Culture, Sport and Tourism. December 2018, 2018, 55-67.
- 88. Tan NH. Hanoi Culture of Cuisine as Factor Attracting Tourists to Vietnam. Proceedings of University Scientific Conference on: "Values of Gastronomic Culture in Tourist Activities", Faculty of Social Science and Humanities, Department of Culture and Tourism. May 21, 2018, Tien Giang University, 2018, 101-105.
- 89. Tan NH. Sustainable Development of Higher Education: A Case of Business Universities in Vietnam. Journal of Hunan University Natural Sciences. 2020; 47(12):41-56.
- 90. Tan NH. Solutions for Tuyen Quang and Binh Phuoc International Tourism Products and Services Development: Comparative Analysis. International Journal of Research in Marketing Management and Sales. 2019; 2(1):131-137.
- 91. Thien NH. Trade Freedom and Protectionism of Leading Economies in Global Trade System. International Journal of Commerce and Management Research. 2019; 5(3):100-103.
- 92. Thien NH. Comparative Analysis of Advantages and disadvantages of the Modes of Entrying the International Market. International Journal of Advanced Research in Engineering and Management. 2019; 5(7):29-36.
- 93. Thien NH. Related and Non-related Diversification Strategy of Domestic Business Groups in Vietnam. International Journal of Advanced Research in Engineering and Management. 2019; 5(7):12-17.
- 94. Thien NH. Social Entrepreneurship and Corporate Sustainable Development. Evidence from Vietnam. Cogent Business and Management. Taylor and Francis Publisher. 2020; 7(1):1-17.

- 95. Thien NH. Staff Motivation Policy of Foreign Companies in Vietnam. International Journal of Financial Management and Economics. 2020; 3(1):1-4.
- 96. Thien NH. Working Environment and Labor Efficiency of State-Owned Enterprises and Foreign Corporations in Vietnam. International Journal of Financial Management and Economics. 2019; 2(2):64-67.
- 97. Thien NH. International Distribution Policy: Comparative Case Study of Samsung and Apple. International Journal of Research in Marketing Management and Sales. 2019; 1(2):24-27.
- 98. Thien NH. Sustainability of Coastal Tourism Development: Comparative Analysis of Vietnam's Northern and Souththern Provinces. Journal of Southwest Jiaotong University. 2021; 55(6):1-19.
- 99. Thien NH. Knowledge Management in the Context of Industrial Revolution 4.0. International Journal of Commerce and Economics. 2020; 2(1):39-44.
- 100.Than NH. Knowledge Management in Strategic Alliances and Foreign Joint Ventures. Proceedings of University Scientific Conference of: "Young Lecturers and MBA Students", Faculties of Economics, TDM University. Binh Duong 15 June 2018, 2018, 141-149.
- 101. Than NH. Application of CRM in Agricultural Management. Proceedings of National Scientific Conference on: "Development of High-tech Agriculture in the Highlands in the Context of Regional Linkage and International Integration", April 2019, Institute of Social Science in Central Region, Vietnam Aca demy of Social Science, 2019, 216-223.
- 102. Than NH. CRM Application in Managing Hotel, Restaurant and Tourism Services in Vietnam. International Journal of Research in Management. 2019; 1(1):14-17.
- 103. Than NH. CRM Application in Customer Service Management at Big4 Banks in Vietnam. International Journal of Research in Management. 2019; 1(1):9-13.
- 104. Than NH. Human Resource Management. VHU Publisher, Ho Chi Minh City, Vietnam, 2020.
- 105.Than NH. Strategic International Human Resource Management. Ementon Publisher, Warsaw, Poland, 2017.
- 106. Than NH. Responsible and Sustainable Business. Eliva Press, Chisinau, Moldova, 2020.
- 107. Vang VT, Hung NT. Comparative Analysis of Business Environment in Binh Duong, Dong Nai and Ba Ria Vung Tau of Vietnam Using EFE Matrix. International Journal Multidisciplinary Research and Growth Evaluation. 2021; 2(4):769-778.
- 108. Viet PQ, Duc NM, Tam VT. Sustainability of Tourism Development in Vietnam's Coastal Provinces. World Review of Entrepreneurship Management and Sustainable Development, 2020.
- 109. Vu NT, Dung HT, Duc LDM. Determinants of real estate bubble in Vietnam, International Journal of Research Finance and Management. 2019; 2(2):75-80.
- 110.Vu NT, Tien NV. The role of brand and brand management in creating business value case of Coca-Cola Vietnam, International Journal of Research in Marketing Management and Sales. 2019; 1(2):57-62.
- 111. Vu NT, Bien BX, Anh VT. The Development Process of CRM System at VinMart in Vietnam. International Journal Multidisciplinary Research and Growth Evaluation. 2021; 2(4):728-736.

- 112. Then NH, Ngoc NM, Mai NP, Duc LDM, TTT Trang. Sustainable Development of Higher Education Institutions in Developing Countries: Comparative Analysis of Poland and Vietnam. Contemporary Economics" (forthcoming), 2022.
- 113. Then NH, Anh DBH, Ngoc PB, Trang TTT, Minh HTT. Brand Building and Development for the Group of Asian International Education in Vietnam. Psychology and Education. 2021; 58(5):3297-3307.
- 114. Then NH, Anh DT, Luong MV, Ngoc NM, Dat N, Duc LDM. Sustainable Development of Higher Education: A Case of Business Universities in Vietnam. Journal of Hunan University Natural Sciences. 2020; 47(12):41-56.
- 115. Then NH, Jose RJS, Mai NP, Long NT, Hai TV. Current State of Human Resource in International Universities in Vietnam. International Journal of Multidisciplinary Research and development. 2020a; 7(7):22-27.
- 116.Then NH, Dana LP, Jose RJS, Vu NT, Hung NT. Human Resource Development Strategy of Ton Duc Thang University to Improve its Position on International Rankings. International Journal of Advanced Education and Research. 2020b; 5(3):105-110.
- 117. Then NH, Minh HTT, Dan PV. Branding Building for Vietnam Higher Education Industry: Reality and Solutions. International Journal of Research in Marketing Management and Sales. 2019; 1(2):118-123.
- 118. Then NH, Anh DBH. Attracting FDI in Higher Education Industry in Vietnam. International Journal of Advanced Education and Research. 2019; 4(3):24-27.
- 119. Ngoc NM. Higher Doctorate in Poland and Implications for Polish Higher Education and Scientific Development. Journal of Southwest Jiaotong University. 2020; 56(1):188-201.
- 120.Ngoc NM, Giao NQ, Trang TTT, Mai NP. Sustainability Issues in the Development of Higher Education Industry. Hong Kong Journal of Social Sciences. 2021; 57.